

OFFICE OF THE SELECT BOARD

MEMORANDUM

TO: Each Member of the Board

FROM: Melvin A. Kleckner, Town Administrator

RE: Fiscal Year 2020-2025 Preliminary Capital Improvement Program (CIP)

DATE: December 17, 2018

INTRODUCTION

Attached you will find the Fiscal Year (FY) 2020-2025 Preliminary Capital Improvement Program (CIP), which complies with the Town's CIP and Free Cash policies.

The overcrowding issue in the schools continues to be the most urgent CIP need, consuming more of the CIP and necessitating additional Debt Exclusion Overrides. Since 2005, Brookline has experienced historic enrollment growth in its public schools. The K-8 elementary schools have grown by 40% going from 3,904 students in 2006 to 5,482 students in 2017, which is equivalent to adding three schools into our existing schools in just over 10 years. While the increase in size of Brookline's kindergarten enrollment has driven the growth, these larger elementary grades will soon begin to enter the high school. Brookline High School is currently experiencing the initial wave of rapid enrollment growth that will increase the student body from 1,800 students in 2015, to at least 2,600 or more students by 2023.

As presented, this proposed \$266M six-year CIP includes estimates for the Baldwin School and Driscoll School projects, but does not include an estimate for the Pierce School project beyond the feasibility/schematic design phase. A Debt Exclusion Override is assumed for all three projects.

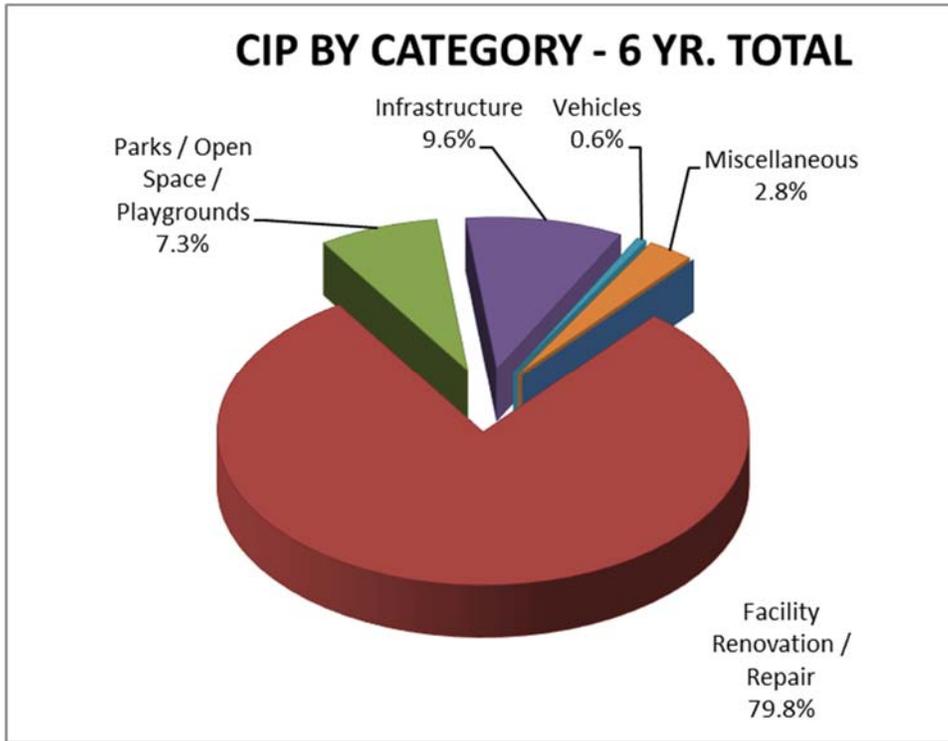
In addition to the school enrollment demands, the Deputy Town Administrator has worked with the Inter-Departmental CIP Committee to evaluate and propose other projects incorporated within this Preliminary CIP. Needless to say, it is an enormous challenge to develop a balanced CIP that continues to reflect the various priorities and assets of the Town while simultaneously addressing the overcrowding issue in the schools.

OVERVIEW

The CIP includes projects with a six-year total estimated cost of \$266 million. The projects are divided into six main categories, as shown in the table and graph below:

GRAND TOTAL BY CATEGORY (in thousands)

	FY19	FY20	FY21	FY22	FY23	FY24	TOTAL	% OF TOTAL
New Facility Construction	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
Facility Renovation / Repair	\$189.51	\$6.32	\$4.05	\$2.40	\$4.04	\$5.91	\$212.22	79.8%
Parks / Open Space / Playgrounds	\$1.61	\$4.16	\$2.78	\$1.97	\$3.25	\$5.55	\$19.31	7.3%
Infrastructure	\$6.26	\$4.73	\$3.96	\$3.44	\$3.50	\$3.56	\$25.46	9.6%
Vehicles	\$0.00	\$0.00	\$0.50	\$0.73	\$0.13	\$0.24	\$1.59	0.6%
Miscellaneous	\$2.19	\$1.43	\$1.09	\$1.07	\$1.13	\$0.58	\$7.48	2.8%
TOTAL	\$199.56	\$16.64	\$12.37	\$9.61	\$12.03	\$15.84	\$266.05	100%



The table and graph illustrate that 80% of CIP funding is for renovation/repair of facilities, 9.5% is dedicated to infrastructure projects, and 7.3% is for improvements of parks/open spaces/playgrounds.

The core of any CIP should be the maintenance/repair of and improvement of a community’s infrastructure. This CIP meets that fundamental purpose, with 97% of the CIP dedicated to facilities, infrastructure, and parks/open spaces. States, counties, and municipalities across the country continue to struggle with the issue of funding infrastructure needs, especially in this sluggish economic climate. Fortunately, Brookline’s CIP policies, which have dedicated existing funding sources and periodically relied upon additional taxpayer support, have allowed the community to fund these needs far more adequately than would otherwise be the case. This consistent funding has allowed the Town to plan and program projects in a timely and orderly process.

The funding of the CIP is guided by the Town’s CIP Financing Policies, which require that total CIP funding be equivalent to 7.5% of the prior year’s net revenue. The 7.5% comes from the following sources:

- 1.) General Revenue – this requires 6% of the prior year’s net General Fund revenue be dedicated to the CIP.

2.) Free Cash – after funding various reserves, Free Cash is used to supplement General Revenue to reach the 7.5% funding level.

The Preliminary FY20 – FY25 CIP conforms to these funding policies. The table below summarizes the portion of the CIP funded by the General Fund:

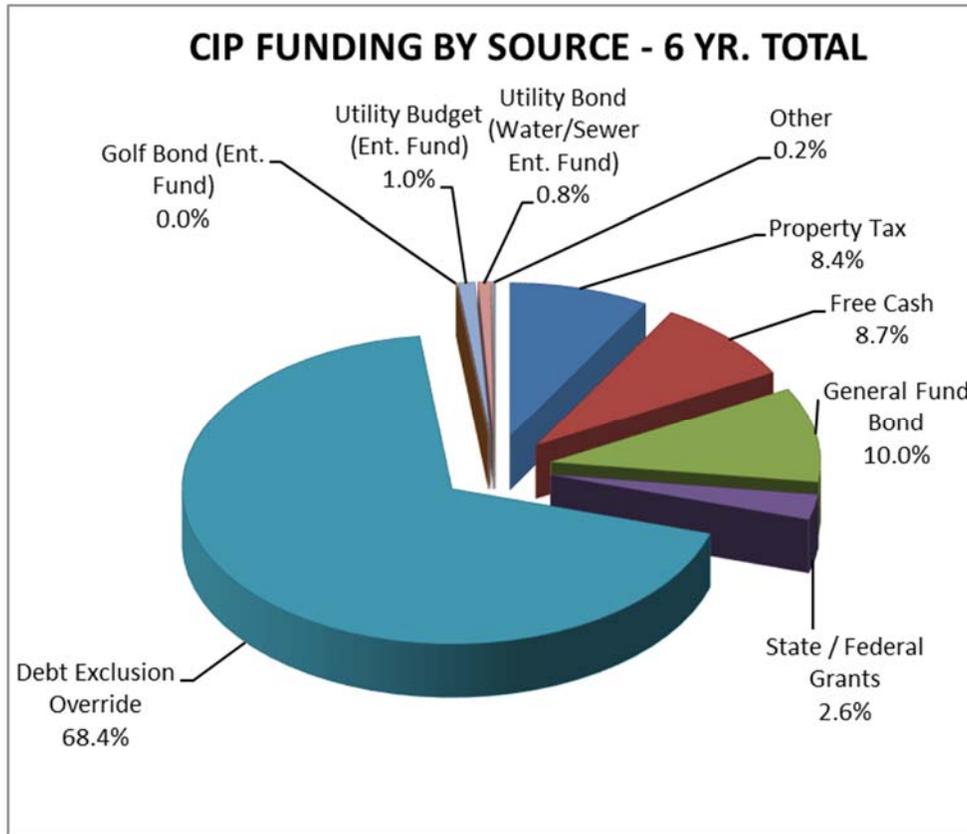
	2020	2021	2022	2023	2024	2025
6% Policy	16,106,962	16,813,052	17,436,309	17,983,663	18,487,514	19,032,025
Net-Debt *	13,068,091	12,606,473	13,098,902	15,541,290	14,970,945	14,723,186
% of Prior Yr Net Rev	4.87%	4.50%	4.51%	5.19%	4.86%	4.64%
Pay-as-you-Go	3,038,871	4,206,579	4,337,406	2,442,373	3,516,569	4,308,839
% of Prior Yr Net Rev	1.13%	1.50%	1.49%	0.81%	1.14%	1.36%
Free Cash / Other	6,882,489	3,732,209	3,586,508	3,384,766	3,373,391	3,163,354
Debt Exclusion	6,321,995	10,283,555	14,896,465	14,895,215	14,891,715	14,895,965
TOTAL	29,311,447	30,828,816	35,919,282	36,263,644	36,752,620	37,091,344
CIP as a % of Prior Yr Net Rev	8.6%	7.3%	7.2%	7.1%	7.1%	7.0%
CIP as a % of Prior Yr Net Rev w/ Debt Excl	10.9%	11.0%	12.4%	12.1%	11.9%	11.7%

* Defined as General Fund debt less debt supported by a debt exclusion.

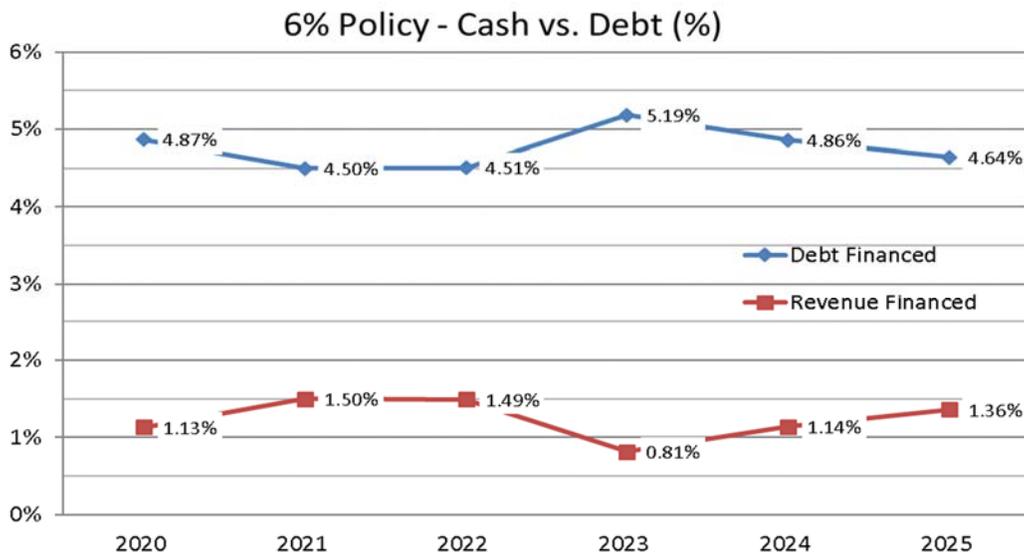
The table and graph on the following page provide more detail on the funding sources for the CIP:

GRAND TOTAL BY SOURCE (in millions)

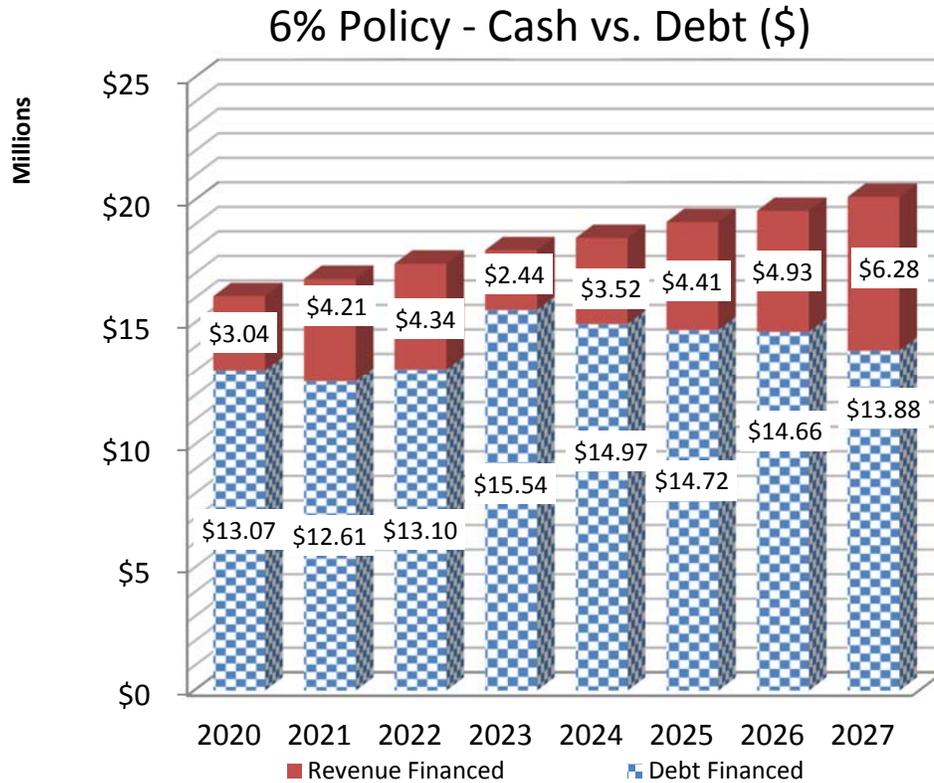
	FY20	FY21	FY22	FY23	FY24	FY25	TOTAL	% OF TOTAL
Property Tax	\$3.16	\$4.22	\$4.55	\$2.55	\$3.50	\$4.31	\$22.29	8.4%
Free Cash	\$6.72	\$3.41	\$3.39	\$3.28	\$3.27	\$3.14	\$23.22	8.7%
General Fund Bond	\$3.50	\$6.45	\$2.69	\$2.62	\$4.00	\$7.23	\$26.49	10.0%
State / Federal Grants	\$1.16	\$1.16	\$1.16	\$1.16	\$1.16	\$1.16	\$6.96	2.6%
Debt Exclusion Override	\$182.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$182.00	68.4%
Golf Bond (Ent. Fund)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
Utility Budget (Ent. Fund)	\$1.02	\$1.07	\$0.58	\$0.00	\$0.00	\$0.00	\$2.67	1.0%
Utility Bond (Water/Sewer Ent. Fund)	\$2.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2.00	0.8%
CDBG	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
Other	\$0.00	\$0.32	\$0.00	\$0.00	\$0.10	\$0.00	\$0.42	0.2%
Re-Appropriation of Funds	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
TOTAL	\$199.56	\$16.64	\$12.37	\$9.61	\$12.04	\$15.84	\$266.05	100%



Over the six-year period of this Preliminary CIP, 47.9% of funding (\$78.4 million) is financed through the issuance of municipal debt. Of that total 68.4% is anticipated to be supported through a debt exclusion. The reliance on debt to support the CIP could be interpreted as being problematic for the Town’s operating budget. However, since the CIP complies with the Town’s financing policies, the impact on the debt service budget is offset by a decrease in the tax-financed component, thereby eliminating any net impact on the operating budget. Specifically, as the portion of the 6% that is utilized for borrowing increases or decreases, the portion supported by the tax-financed sources moves in the opposite direction. This is shown in the graph below:



This level of debt, however, does impact the amount of revenue-financed CIP in the outer-years of the CIP. The reduction in the revenue-financed portion of the CIP in FY23, due in large part of the BHS project coming on line. The graph below shows this in dollar terms:



This is important to note because the revenue-financed portion funds the mostly-smaller dollar projects in the CIP, along with the annual \$1.6 million - \$1.8 million street rehab item. So a reduction in this portion of the financing stream leads to pressure on those projects.

In terms of the breakdown of the Preliminary CIP by allocation group (i.e., public safety, schools, etc.), 79.2% is for Schools, 6.8% is for Parks/Playgrounds/Open Space, and 7.6% is for Engineering/Highway. This is shown in the following table:

GRAND TOTAL BY ALLOCATION (in millions)

	FY20	FY21	FY22	FY23	FY24	FY25	TOTAL	% OF TOTAL
General Government	\$0.06	\$0.54	\$0.07	\$0.07	\$0.08	\$0.43	\$1.24	0.5%
Planning and Community Devel.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
Public Safety	\$1.55	\$1.57	\$1.40	\$1.63	\$1.03	\$0.24	\$7.41	2.8%
Library	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	0.0%
Transportation	\$0.66	\$0.57	\$0.25	\$0.25	\$0.25	\$0.25	\$2.23	0.8%
Engineering/Hwy	\$4.16	\$3.09	\$3.13	\$3.19	\$3.25	\$3.31	\$20.14	7.6%
Water / Sewer	\$3.02	\$1.07	\$0.58	\$0.00	\$0.00	\$0.00	\$4.67	1.8%
Parks & Playgrounds	\$1.72	\$3.93	\$2.54	\$1.73	\$3.00	\$5.31	\$18.22	6.8%
Cons./Open Space	\$0.24	\$0.24	\$0.24	\$0.24	\$0.25	\$0.25	\$1.44	0.5%
Recreation	\$0.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.05	0.0%
Public Schools	\$188.11	\$5.64	\$4.17	\$2.50	\$4.19	\$6.06	\$210.66	79.2%
TOTAL	\$199.56	\$16.64	\$12.37	\$9.61	\$12.04	\$15.84	\$266.05	100%

FREE CASH

The Town’s Free Cash Policy calls for the following allocation of Free Cash:

1. Operating Budget Reserve – an amount equivalent to 0.25% of the prior year’s net revenue to support the Town’s 1% Appropriated Budget Reserve.
2. Unreserved Fund Balance / Stabilization Fund – maintain an Unreserved Fund Balance (including Stabilization Fund) in an amount equivalent to no less than 10% of revenue.
3. Liability/Catastrophe Fund – reach the 1% funding target of the Town’s Liability/Catastrophe Fund.
4. Capital Improvement Program (CIP) – remaining Free Cash is used so that total CIP funding as a percent of the prior year’s net revenue is not less than 7.5%, to the extent made possible by available levels of Free Cash.
5. Affordable Housing Trust Fund (AHTF) – 15% of remaining Free Cash, if any, is used for a deposit into the AHTF if the unreserved fund balance in the fund is less than \$5 million.
6. Special Use – remaining Free Cash, if any, can be used to augment the trust funds related to fringe benefits, unfunded liabilities related to employee benefits, including pensions and Other Post-Employment Benefits (OPEB’s), and other one-time uses, including additional funding for the CIP.

The table below shows the dollar amounts proposed to be allocated from Free Cash in FY20 based on the Policy:

Free Cash Certification	\$11,881,257
1. Operating Budget Reserve (25% of Operating Budget Reserve)	\$671,123
2. Fund Balance	\$2,600,000
a. Unreserved Fund Balance (left unappropriated)	\$2,600,000
b. Stabilization Fund (appropriated)	\$0
3. Liability Reserve (to get fund to 1% of Prior Yr Net Revenue)	\$389,700
4. Capital Improvements (to get to 7.5% of Prior Yr Net Revenue)	\$4,026,741
5. Affordable Housing Trust Fund (if Fund Balance below \$5M)	\$0
Sub-Total	\$7,687,564
Amount available for Special Use (#6)	\$4,193,693
6. Special Use:	
Additional CIP	\$2,693,693
OPEB's	\$600,000
Driscoll School Schematic partial funding 12/13/18 STM	\$200,000
Pension Fund	\$300,000
Worker's Comp Trust Fund	\$200,000
Affordable Housing Trust Fund	\$200,000

SPECIFICS

1. General Government:

The Town Buildings Rehab/Upgrade program continues at \$55,000 to help the Building Department respond to minor rehab/repair requests that fall outside of a major renovation schedule.

2. Public Safety:

A few years ago, a study was made of the conditions of the fire stations and what was needed to maintain the integrity of the floors and building in regard to the newer, larger fire equipment. Fire Station Renovation work outlined in the report included flooring, shoring, beams, columns, and structural work. The report also included recommendations for the HVAC systems, generators, lighting, life safety, and mechanical, electrical, plumbing (MEP), along with other peripheral systems. In FY2012, \$650K was appropriated to undertake the Structural component. The next phase for implementation was the Life Safety component, which was funded between FY2013 – FY2015 (\$890K). Given the work planned for Station 6 the funding schedule for Station 6 MEP work was moved from FY2021 to FY2017 in order to allow efficiencies with bids and project schedules.

In addition, the Fire Chief has requested additional funding for industrial cleaning and reconfiguration of spaces to mitigate potential hazards in the stations. The project would include industrial cleaning of all non-porous surfaces and all duct work, painting of all walls and ceilings (hard surfaces), replacement of all acoustic/porous ceiling tiles, replacement of all window treatments, replacement of all (soft) furniture in living areas , replacement of all beds and mattresses and the replacement of any fabric partitions. The Town and Fire Department are committed to implementing all reasonable actions necessary to reduce and/or mitigate those exposures within our span of control.

This type of project has been implemented in Boston, and requires further study to develop a plan that takes into consideration the limitations of our current station configurations. The Town will spend FY2019 funds to conduct a study, which will provide MEP/FP systems, Architectural, Cost Estimating, Code Consulting and HAZMAT guidelines for the Fire Department. The CIP will need to be adjusted after the Town gets the results from the study.

The CIP as presented includes estimates for work at each for HVAC and lighting/communication system improvements as follows:

Sta 4 (Rt. 9/Reservoir Rd)	\$50,000(FY20)
Sta 1 (Brookline Village)	\$550,000 (FY20)
Sta 7 (Washington Sq)	\$670,000 (FY21)
TOTAL	\$1,270,000

The Town has an excellent fire apparatus rehab/replacement schedule that calls for rehabbing engines every 10 years and ladders every 12 years and for replacing front line engines every 17 years and front line ladder trucks every 20 years. Engine #1 is scheduled for replacement in FY2023. Quint #4 is scheduled for Rehabilitation in

FY2020, but the Fire Chief has recommended deferral in order to conduct an assessment that will allow the department to definitively establish the type and quantity of apparatus and personnel necessary for safe and efficient operations. Maintenance staff advised the Chief that given the current condition of the piece deferral would not significantly increase any future cost for maintenance. Rescue #1 is scheduled for rehabilitation in FY2024 and Engine #3 is scheduled for FY2025.

The upgrading of the *Radio Infrastructure* for the Police and Fire radio channels will need to be addressed. The majority of our radio infrastructure, is considered by Motorola to be, "end of life" and "end of service," since parts do not readily exist for this equipment. The Departments were waiting for FCC action on T-band frequencies under the assumption that the FCC was going to auction off the T-Band frequencies to private carriers and use the proceeds to replace and pay for the radio systems that operated in the T-Band spectrum. With no interested bidders, Congress will have to rule within the next year to eliminate the auction of T-Band, so public safety agencies can move forward with their systems.

Working with Motorola the estimated cost to build out these 3 radio channels infrastructure along with the subscriber costs is \$3,944,577. In order to minimize the disruption of such a large cost in the CIP plan is to lease-finance the cost of this project over a 5-year period with an estimated lease payment of \$900,000 per year.

3. Library:

While the CIP does not have the capacity to fund a major building project, I am showing the *Renovation of the Main Library* in "future years" in order to begin discussions on this project. A fundraising effort will take several years, and listing the project in the CIP will allow for the Library's vision for the project to be discussed among a broader audience.

4. Public Works:

Even with the pressure placed on the CIP by the School overcrowding issue; this Preliminary CIP continues the Town's commitment to upgrading its parks, playgrounds, and other open spaces. There is \$28M of specific park projects included, as shown in the table below:

	Total	Prior Year (FY19)	FY2020		FY2021		FY2022		FY2023		FY2024		FY2025		Future Years	
			Amount	RC	Amount	RC	Amount	RC	Amount	RC	Amount	RC	Amount	RC	Amount	RC
Parks and Playgrounds																
Amory tennis courts, Parking and Halls	1,700,000												1,700,000	B		
Cypress Playground/Athl. Field	240,000	240,000														
Fisher Hill Gatehouse Safety and Struct	175,000														175,000	
Harry Downes Field & Playground/Kra	2,450,000	2,450,000														
Larz Anderson Park	12,400,000	2,700,000			2,200,000	B					2,500,000	B			5,000,000	
Larz Anderson Park cash	1,025,000	425,000	600,000	A												
Murphy Playground	915,000						915,000	B								
Riverway Park	625,000														625,000	
Robinson Playground	1,250,000		100,000	A	1,150,000	B										
Schick Playground	1,125,000				100,000	A	1,025,000	B								
Boylston St. Playground	1,350,000						110,000	A	1,240,000	B						
Griggs Park	1,120,000												1,120,000	A		
Soule Athletic Fields	1,900,000														1,900,000	
Skyline Park Turf replacement and Par	1,980,000												1,190,000	B		

There is also funding allocated in FY2020 for a Traffic Calming/Safety Improvement project that will address intersection realignment on Woodland Road at the intersection with Laurel Road, intersection realignment on Woodland Road at the intersection with Heath Street (Pine Manor side), a new crosswalk with Rectangular Rapid Flash Beacon on Heath Street at Woodland Road, three raised speed humps on Woodland Road (Pine Manor side), a 20 mph Safety Speed Zone on the Beaver Country Day side, and other elements approved by the Transportation Board.

Current Funding for Street Rehabilitation account resumes the funding plan set prior to the infusion of one-time funds from the Parking Meter account. Ultimately the remaining balance in the Fund (\$1.3M) will be devoted to this account, but I am waiting until the Gateway East project progresses further as there may be unknown costs the Town may need to absorb as the project enters construction.

5. Recreation Project:

We have a need to update and renovate our public restrooms at Elliot. They get a good bit of use due to our two large playgrounds and access to an extensive field network.

6. School Projects:

Overcrowding in the schools is an issue that we must continue to address. Since the plans to address the issue are expensive, it places great pressure on the CIP. The commencement of \$35M of debt service within the CIP for the High School in FY2023 and the overall tightness within the 6% policy limits the ability for this CIP to address projected classroom needs over the next several years. The Classroom Capacity item in FY2020 and beyond covers the leases at the temples, 62 Harvard, 24 Webster Place, the Brookline Teen Center and the Baker modules with very limited funding to modify smaller spaces in existing buildings. The FY2020 – 2025 budgets assume continuation of those lease arrangements.

On June 13th, the Town completed its third study since 2013 on selecting a site for a new school. The Select Board and School Committee approved moving forward with expanding the Baldwin School, expanding and renovating the Driscoll School, and renovating and possibly expanding the Pierce School. Schematic funding for Driscoll and Baldwin Schools are reflected in the CIP. The MSBA's decision on Pierce will necessitate funding for the feasibility/schematics phase. A \$2M bond has been used as the funding source for that stage of the project. All projects are assumed to be funded via a debt exclusion after the Schematic Design Phase.

CONCLUSION

Preparation of this CIP was especially challenging given the uncertainty of the proposed school projects and the late-breaking news from the MSBA. I wish to thank Deputy Town Administrator Melissa Goff, Superintendent of Schools Andrew Bott and all the Department Heads who participate on the Inter-Departmental CIP Committee. Inevitably, many challenges present themselves when attempting to develop a balanced

CIP that addresses the priorities of the community while staying within the CIP financing policies and the Town's limited financial resources.

TOWN OF BROOKLINE CAPITAL IMPROVEMENT PROGRAM: FY2020 - FY2025

CATEGORY CODES (CC):

- 1 = New Facility Construction
- 2 = Facility Renovation / Repair
- 3 = Parks/Open Space/Playgrounds
- 4 = Infrastructure
- 5 = Vehicles
- 6 = Miscellaneous

REVENUE CODES (RC):

- A = Property Tax/Free Cash/Overlay Surplus
- B = General Fund Bond
- C = State / Federal Aid
- D = Golf Budget
- E = Golf Bond
- F = Utility Budget
- G = Utility Bond
- H = CDBG
- I = Other
- J = Re-Appropriation of Funds
- K = Debt Exclusion Override

CC	Total	Prior Year (FY19)	FY2020		FY2021		FY2022		FY2023		FY2024		FY2025		Future Years		
			Amount	RC	Amount	RC	Amount	RC	Amount	RC	Amount	RC	Amount	RC	Amount	RC	
GENERAL GOVERNMENT																	
2	Larz Anderson Garage	130,000			130,000	A											
6	Town Building Furniture	75,000	50,000												25,000	A	
2	Garage Floor Sealants	550,000			200,000	A							200,000	A	150,000	A	
2	Public Safety HVAC Modifications	125,000	125,000														
2	Town Rehab/Upgrade	540,000	50,000	55,000	A	60,000	A	65,000	A	70,000	A	75,000	A	80,000	A	85,000	A
6	Technology Applications	450,000			150,000	A							150,000	A	150,000	A	
General Government Total		1,870,000	225,000	55,000		540,000		65,000		70,000		75,000		430,000		410,000	
PLANNING & COMMUNITY DEVELOPMENT																	
4	Gateway East/Village Sq. Construction	250,000	250,000														
4	Gateway East/Village Sq. Site Aquisition - CD	1,020,000	1,020,000														
4	Gateway East/Village Sq. Construction - State	7,107,000	7,107,000														
4	Gateway East/Village Sq. Site Aquisition - Town	-	-														
4	Gateway East/Village Sq. Circulation Improv. - Town	-	-														
6	Zoning By-Law Reorganization	200,000	200,000														
Planning & Community Development Total		8,577,000	8,577,000	-		-		-		-		-		-		-	
PUBLIC SAFETY																	
5	Fire Apparatus Rehab	1,865,000						500,000	A			125,000	A	240,000	A	1,000,000	A/B
5	Engine #1 Replacement	725,000									725,000	B					
6	CAD System Upgrade	200,000	200,000														
2	Fire Station Renovations	1,655,000	385,000	600,000	A	670,000	A										
6	Radio Infrastructure	4,500,000		900,000	A	900,000	A	900,000	A	900,000	A	900,000	A				
6	Refurbish Drafting pit	50,000		50,000	A												
Public Safety Total		8,995,000	585,000	1,550,000		1,570,000		1,400,000		1,625,000		1,025,000		240,000		1,000,000	
LIBRARY																	
2	Putterham Library Bathroom Renovations	150,000	150,000														
2	Renovation of the Main Library	38,500,000													38,500,000	B/C/1	
Library Total		38,650,000	150,000	-		-		-		-		-		-		38,500,000	
PUBLIC WORKS:																	
Transportation																	
4	Traffic Calming / Safety Improvements	650,000	85,000	265,000	A	50,000	A	50,000	A	50,000	A	50,000	A	50,000	A	50,000	A
4	Bicycle Access Improvements	207,775	176,775	31,000	A												
4	Parking Meter Technology Upgrade	483,120		161,040	A	322,080	A										
4	Transportation Network Company Mitigation Projects	1,607,442	207,442	200,000	C	200,000	C	200,000	C	200,000	C	200,000	C	200,000	C	200,000	C
Public Works - Transportation Sub-Total		2,948,337	469,217	657,040		572,080		250,000		250,000		250,000		250,000		250,000	
Engineering/Highway																	
4	Street Rehab - Town	16,300,000	3,110,000	1,750,000	A	1,790,000	A	1,830,000	A	1,880,000	A	1,930,000	A	1,980,000	A	2,030,000	A
4	Street Rehab - State	7,684,840	960,605	960,605	C	960,605	C	960,605	C	960,605	C	960,605	C	960,605	C	960,605	C
4	Sidewalk Repair	2,794,000	320,000	328,000	A	336,000	A	344,000	A	353,000	A	362,000	A	371,000	A	380,000	A
4	Parking Lot Rehab.	205,000													205,000	A	
4	Fire Alarm Call box system	1,125,000		1,125,000	A												
Public Works - Engineering/Highway Sub-Total		28,108,840	4,390,605	4,163,605		3,086,605		3,134,605		3,193,605		3,252,605		3,311,605		3,575,605	

TOWN OF BROOKLINE CAPITAL IMPROVEMENT PROGRAM: FY2020 - FY2025

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 J = Re-Appropriation of Funds
 K = Debt Exclusion Override

CC	Total	Prior Year (FY19)	FY2020		FY2021		FY2022		FY2023		FY2024		FY2025		Future Years	
			Amount	RC	Amount	RC										
Water / Sewer																
4	490,000				490,000	F										
4	900,000		300,000	F	300,000	F	300,000	F								
4	2,000,000		2,000,000	G												
6	1,090,000	265,000	265,000	F	280,000	F	280,000	F								
4	3,000,000	3,000,000														
4	605,000	150,000	455,000	F												
Public Works - Water / Sewer Sub-Total																
	8,085,000	3,415,000	3,020,000		1,070,000		580,000		-		-		-		-	
Parks and Playgrounds																
3	1,700,000												1,700,000	B		
3	240,000	240,000														
3	175,000														175,000	A
3	2,450,000	2,450,000														
3	12,400,000	2,700,000			2,200,000	B					2,500,000	B			5,000,000	B
3	1,025,000	425,000	600,000	A												
3	915,000						915,000	B								
3	625,000														625,000	A
3	1,250,000		100,000	A	1,150,000	B										
3	1,125,000				100,000	A	1,025,000	B								
3	1,350,000						110,000	A	1,240,000	B						
3	1,120,000												1,120,000	A		
3	1,900,000														1,900,000	B
3	1,980,000												1,980,000	B		
3	2,520,000	305,000	310,000	A	310,000	A	315,000	A	315,000	A	320,000	A	320,000	A	325,000	A
3	1,380,000	155,000	160,000	A	165,000	A	170,000	A	175,000	A	180,000	A	185,000	A	190,000	A
3	650,000		200,000	A											450,000	A
2	400,000		350,000	A											50,000	A
Public Works - Parks and Playground Sub-Total																
	33,205,000	6,275,000	1,720,000		3,925,000		2,535,000		1,730,000		3,000,000		5,305,000		8,715,000	
Conservation/Open Space																
3	1,920,000	230,000	235,000	A	235,000	A	240,000	A	240,000	A	245,000	A	245,000	A	250,000	A
3	250,000														250,000	A
3	770,000														770,000	I
Public Works - Conser /Open Space Sub-Total																
	2,940,000	230,000	235,000		235,000		240,000		240,000		245,000		245,000		1,270,000	
Public Works Total																
	75,287,177	14,779,822	9,795,645		8,888,685		6,739,605		5,413,605		6,747,605		9,111,605		13,810,605	
RECREATION																
2	225,000	225,000														
2	50,000		50,000	A												
2	775,000														775,000	A
Recreation Total																
	1,050,000	225,000	50,000		-		-		-		-		-		775,000	

TOWN OF BROOKLINE CAPITAL IMPROVEMENT PROGRAM: FY2020 - FY2025

CATEGORY CODES (CC):

1 = New Facility Construction
 2 = Facility Renovation / Repair
 3 = Parks/Open Space/Playgrounds
 4 = Infrastructure
 5 = Vehicles
 6 = Miscellaneous

REVENUE CODES (RC):

A = Property Tax/Free Cash/Overlay Surplus
 B = General Fund Bond
 C = State / Federal Aid
 D = Golf Budget
 E = Golf Bond
 F = Utility Budget
 G = Utility Bond
 H = CDBG
 I = Other
 J = Re-Appropriation of Funds
 K = Debt Exclusion Override

CC	Total	Prior Year (FY19)	FY2020		FY2021		FY2022		FY2023		FY2024		FY2025		Future Years		
			Amount	RC	Amount	RC	Amount	RC	Amount	RC	Amount	RC	Amount	RC	Amount	RC	
SCHOOL																	
6	Furniture Upgrades	1,020,000	100,000	110,000	A	120,000	A	120,000	A	100,000	A	150,000	A	150,000	A	170,000	A
2	HVAC Equipment	1,100,000	150,000	150,000	A	150,000	A	200,000	A					50,000	A	400,000	A
2	Classroom Climate Control	225,000	225,000														
2	Underground tank removal	450,000				100,000	A	100,000	A			100,000	A	100,000	A	50,000	A
2	Town/School ADA Renovations	680,000	75,000	80,000	A	80,000	A	85,000	A	85,000	A	90,000	A	90,000	A	95,000	A
2	Town/School Elevator Renov. Program	700,000	300,000			100,000	A	100,000	A			100,000	A			100,000	A
2	Town/School Energy Conservation Projects	1,580,000	180,000	185,000	A	190,000	A	195,000	A	200,000	A	205,000	A	210,000	A	215,000	A
2	Town/School Energy Management System	1,145,000	125,000	125,000	A	125,000	A	130,000	A	130,000	A	130,000	A	130,000	A	250,000	A
2	Town/School Bldg Envelope/Fenestration Rep	8,000,000		1,500,000	B			750,000	B			1,500,000	B	1,850,000	B	2,400,000	A/B
3	Town/School Bldg Envelope/Fenestration Rep cash	800,000						800,000	A								
2	Town/School Roof Repair/Repl. Program	9,450,000				3,100,000	B			650,000	B			1,700,000	B	4,000,000	A/B
2	Public Building Fire Alarm upgrades	1,950,000	250,000			300,000	A	450,000	A			300,000	A	300,000	A	350,000	A
2	Town/School Bldg Security / Life Safety Sys	1,430,000	130,000	260,000	A	160,000	A	170,000	A	170,000	A	180,000	A	180,000	A	180,000	A
2	Town/School Compactor Replacements	200,000	100,000	50,000	A											50,000	A
2	School Rehab/Upgrade	813,000	230,000	198,000	A	115,000	A					135,000	A			135,000	A
2	High School Addition - Town Share (non-Debt Excl)	35,000,000	35,000,000														
2	High School Addition (Debt Excl)	151,800,000	151,800,000														
2	High School cash	2,400,000	2,400,000														
2	Driscoll School Schematic Design	1,500,000	1,500,000														
2	Driscoll School Construction	100,000,000		100,000,000	K												
2	Driscoll School Rehabilitation	4,000,000	4,000,000														
2	Baldwin School Schematic Design	1,500,000	1,500,000														
2	Baldwin School Construction	82,000,000		82,000,000	K												
2	Pierce School Feas. / Schematic	2,000,000		2,000,000	B												
2	Pierce School Construction	-				TBD	K										
2	Classroom Capacity	9,844,000	1,165,000	1,450,000	A	1,099,000	A	1,065,000	A	1,165,000	A	1,300,000	A	1,300,000	A	1,300,000	A
School Total		419,587,000	199,230,000	188,108,000		5,639,000		4,165,000		2,500,000		4,190,000		6,060,000		9,695,000	

