

Department / Proposal #	Organization	Project Summary	Additional Staff after Grant Period	Total Costs	Expenditure Category	Expenditure Sub-category	Town Category (Bucket)	Staff Score	Committee Score	Assigned Committee Member	Select Board Priority
21-11	Library	Provide various supplies for the library such as toiletries and cleaning products.	No	\$ 45,597.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	46	50	John VanScoyoc	
21-15	Recreation	Rehire 2 FT recreation leader positions for a one-year period	Yes	\$ 100,000.00	3: Public Health-Negative Economic Impact: Public Sector Capacity	3.2 - Rehiring Public Sector Staff	Government Operations/Capital	61	50	Miriam Aschkenasy	
21-16	Recreation	Purchase two energy efficient buses shared between recreation, the senior center, and ODDC to provide free transportation services.	No	\$ 600,000.00	2: Negative Economic Impacts	2.37 - Economic Impact Assistance: Other	Vulnerable Populations	54	80	Miriam Aschkenasy	BG, HH
21-18	Library	Furnishings and supplies to manage patron traffic and ensure safe indoor capacity	No	\$ 6,667.99	1: Public Health	1.4 - Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)	Government Operations/Capital	66	55	John VanScoyoc	
21-19	Library	PPE, cleaning supplies, and equipping separate break rooms with appliances to ensure health commissioner compliance	No	\$ 1,643.93	1: Public Health	1.5 - Personal Protective Equipment	Government Operations/Capital	61	55	John VanScoyoc	
21-21	Library	Upgrade public-use desktop computers to Chromeboxes	No	\$ 10,632.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	61	55	John VanScoyoc	
21-22	Library	Assistance in sustaining affordable public printing service	No	\$ 14,771.24	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	56	55	John VanScoyoc	
21-24	Library	Upgrade public-use laptops for checkout to Chromebooks	No	\$ 19,732.73	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	61	TBD	John VanScoyoc	
21-25	Planning/Com Dev	Fund local share of 108 Centre Street and Kent Street affordable housing units	No	\$ 7,042,250.00	2: Negative Economic Impacts	2.15 - Long-term Housing Security: Affordable Housing	Vulnerable Populations	TBD	100	Jennifer Raitt	
21-27	Library	Rehire Supervisor of Library Operations position	Yes	\$ 74,396.67	3: Public Health-Negative Economic Impact: Public Sector Capacity	3.2 - Public Sector Workforce: Rehiring Public Sector Staff	Government Operations/Capital	43	55	John VanScoyoc	
21-28	IT	Cybersecurity software, implementation, consulting, and ongoing system administration over a three-year period	Yes	\$ 634,600.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	68	85	Miriam Aschkenasy	BG
21-29	IT	Build backup fiber connections and extend the network to improve town and school services	No	\$ 161,000.00	5: Infrastructure	5.21 - Broadband: Other Projects	Technology and Infrastructure	71	85	Miriam Aschkenasy	BG
21-30	Library	Purchase 4 solar-powered charging stations for outdoor wifi and seating areas	No	\$ 9,987.36	1: Public Health	1.4 - Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)	Technology and Infrastructure	66	75	John VanScoyoc	BG
21-34	Public Works	Stormwater improvements and develop green infrastructure strategic plan	No	\$ 1,700,000.00	5: Infrastructure	5.6 - Clean Water: Stormwater	Technology and Infrastructure	TBD	TBD	Brian Kane	
21-35	Public Works	Willow Pond Environmental Restoration	No	\$ 2,800,000.00	5: Infrastructure	5.6 - Clean Water: Stormwater	Technology and Infrastructure	64	60	Brian Kane	
21-36	Public Works	Davis Footpath Bridge Design and Construction	No	\$ 13,400,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	TBD	TBD	Brian Kane	
21-38	Public Works	St. Paul Street Renovation for All-User Mobility Access	No	\$ 4,000,000.00	2: Negative Economic Impacts	2.22 - Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	Vulnerable Populations	TBD	65	Brian Kane	
21-40	Public Works	Create FT code enforcement inspector over a four-year period and purchase EV pick-up	Yes	\$ 545,000.00	1: Public Health	1.8 - COVID-19 Assistance to Small Businesses	Economic Recovery	68	65	Brian Kane	
21-41	Public Works	Brookline Avenue Renovation for All-User Mobility Access	No	\$ 5,500,000.00	2: Negative Economic Impacts	2.22 - Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	Vulnerable Populations	TBD	75	Brian Kane	
21-42	Public Works	Inspection, maintenance, and capital improvements for Amory Park and Halls Pond Sanctuary	No	\$ 2,700,000.00	2: Negative Economic Impacts	2.22 - Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	Vulnerable Populations	TBD	55	Brian Kane	
21-43	Public Works	Pedestrian and Commercial Area Lighting Study	No	\$ 400,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	61	70	Brian Kane	BG, HH, RF
21-46	Public Works	Hire 3 FT positions to support urban forestry/climate resiliency efforts over a four-year period and purchase bucket truck with chipper and log loader	Yes	\$ 1,730,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	68	65	Brian Kane	
21-47	Public Works	Restore department's operating budget to pre-pandemic levels	Yes	\$ 1,467,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	56	75	Brian Kane	
21-48	Public Works	Hire 2 FT litter/sanitation positions over a four-year period and purchase a trash compacting vehicle, smart trash/recycling compactors, and rat resistant trash containers	Yes	\$ 1,480,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	53	65	Brian Kane	
21-49	Public Works	Electrification of fleet vehicles over a four-year period	No	\$ 1,600,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	64	65	Brian Kane	
21-50	Public Submission	Premium pay for essential workers	No	\$ 1,000,000.00	4: Premium Pay	4.2 - Private Sector: Grants to Other Employers	Government Operations/Capital	37	TBD	Miriam Aschkenasy	
21-51	Select Board	Provide Fare Free Services for the MBTA Route 66 Bus	No	\$ 1,200,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	57	100	Brian Kane	RF
21-53	Brookline Housing Authority	Support maintenance and capital needs at Egmont Street Veterans and Trustman Apartments	No	\$ 16,000,000.00	2: Negative Economic Impacts	2.15 - Long-term Housing Security: Affordable Housing	Vulnerable Populations	TBD	TBD	Jennifer Raitt	BG, RF (Partial)
21-54	Town Clerk	Purchase Poll Pads to allow increased in-person early voting	No	\$ 10,350.00	1: Public Health	1.4 - Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)	Government Operations/Capital	56	100	Arthur Conquest	HH
22-1	Town Clerk	Purchase three ballot drop boxes to allow increased mail-in voting	No	\$ 8,000.00	1: Public Health	1.4 - Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)	Government Operations/Capital	56	100	Arthur Conquest	BG, HH
22-2	Council on Aging	Expand PT social worker to FT and support mental health programs for older adults over a four-year period	Yes	\$ 276,776.00	3: Public Health-Negative Economic Impact: Public Sector Capacity	3.1 - Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Services Workers	Vulnerable Populations	68	TBD	John VanScoyoc	BG
22-4	Steps to Success	Expand Steps to Success academic and enrichment program to kindergarten students	No	\$ 1,400,000.00	2: Negative Economic Impacts	2.14 - Healthy Childhood Environments: Early Learning	Vulnerable Populations	61	TBD	Arthur Conquest	BG, RF (Partial)
22-5	Steps to Success	Double scholarship funding under Steps to Success's College Success Initiative over a four-year period	No	\$ 1,000,000.00	2: Negative Economic Impacts	2.37 - Economic Impact Assistance: Other	Vulnerable Populations	61	TBD	Arthur Conquest	
22-6	Brookline Teen Center	Brookline Teen Center Equitable Recovery and Program Expansion over a four-year period	No	\$ 3,000,000.00	2: Negative Economic Impacts	2.25 - Addressing Educational Disparities: Academic, Social, and Emotional Services	Vulnerable Populations	71	TBD	Arthur Conquest	RF
22-7	Brookline Interactive Group	Brookline Interactive Group Recovery and Expansion	No	\$ 6,163,792.00	2: Negative Economic Impacts	2.34 - Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	Economic Recovery	TBD	90	Arthur Conquest	BG
22-8	Brookline Broadband	Broadband Feasibility Study and Expansion to Public Housing	No	\$ 7,040,000.00	5: Infrastructure	5.19 - Broadband: "Last Mile" projects	Technology and Infrastructure	TBD	TBD	Jennifer Raitt	BG
22-9	Emergency Management	Emergency Operations Center Improvements	No	\$ 45,000.00	1: Public Health	1.7 - Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	Government Operations/Capital	71	85	Miriam Aschkenasy	BG

22-10	Health	Support Brookline's Clutter and Hoarding Evaluation and Supportive Services (CHESS) program over a four-year period	No	\$ 310,000.00	2: Negative Economic Impacts	2.18 - Housing Support: Other Housing Assistance	Vulnerable Populations	76	70	Miriam Aschkenasy	
22-12	Fire	Implementation and first-year contract with public safety and policy training platform and mental-health wellness application	No	\$ 50,000.00	1: Public Health	1.7 - Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	Government Operations/Capital	66	65	Miriam Aschkenasy	
22-13	Emergency Management	Hybrid vehicle for EM staff	No	\$ 27,500.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	59	50	Miriam Aschkenasy	
22-14	Brookline Chamber of Commerce	12-week Restaurant Resiliency Seminar for 15 restaurants in Brookline	No	\$ 164,900.00	2: Negative Economic Impacts	2.30 - Technical Assistance, Counseling, or Business Planning	Economic Recovery	46	80	John VanScoyoc	
22-15	Brookline Chamber of Commerce	Fund Restaurants for Brookline to provide meals to food insecure individuals over a four-year period	No	\$ 264,000.00	2: Negative Economic Impacts	2.1 - Household Assistance: Food Programs	Vulnerable Populations	61	80	John VanScoyoc	
22-16	Brookline Chamber of Commerce	Expand and market Discover Brookline website (local business directory)	No	\$ 143,440.00	2: Negative Economic Impacts	2.37 - Economic Impact Assistance: Other	Economic Recovery	51	75	John VanScoyoc	
22-17	Brookline Chamber of Commerce	Fund the chamber's efforts to host community events promoting local businesses over a four-year period (Breakfast of Champions, Food Festival, Oktoberfest, First Light Holiday)	No	\$ 175,000.00	2: Negative Economic Impacts	2.37 - Economic Impact Assistance: Other	Economic Recovery	51	75	John VanScoyoc	
22-18	Planning/Com Dev	Coolidge Corner Storefront Pop-Up Program over a five-year period	No	\$ 365,000.00	2: Negative Economic Impacts	2.32 - Business Incubators and Start-Up or Expansion Assistance	Economic Recovery	61	100	Jennifer Raitt	HH
22-19	Planning/Com Dev	Coolidge Corner Seasonal Pop-Up Village over a two-year period	No	\$ 400,000.00	2: Negative Economic Impacts	2.32 - Business Incubators and Start-Up or Expansion Assistance	Economic Recovery	61	95	Jennifer Raitt	HH
22-20	Planning/Com Dev	Centre Street Lot Study to Create a New Public Space in Coolidge Corner	No	\$ 650,000.00	2: Negative Economic Impacts	2.31 - Rehabilitation of Commercial Properties or Other Improvements	Economic Recovery	61	90	Jennifer Raitt	RF
22-21	Planning/Com Dev	Indirect small business assistance via investment in commercial area activation/foot traffic generation over a three-year period	Yes	\$ 495,000.00	2: Negative Economic Impacts	2.31 - Rehabilitation of Commercial Properties or Other Improvements	Economic Recovery	53	75	Jennifer Raitt	HH
22-22	Planning/Com Dev	Temporary Part-Time Coordinator for Coolidge Corner BID Steering Committee for one-year	No	\$ 25,000.00	2: Negative Economic Impacts	2.37 - Economic Impact Assistance: Other	Economic Recovery	56	80	Jennifer Raitt	
22-23	Planning/Com Dev	Youth Engagement in the Expansion of Brookline's Commercial Area Public Parklets and two-years of seasonal maintenance	No	\$ 105,000.00	2: Negative Economic Impacts	2.22 - Strong Healthy Communities: Neighborhood Features that Promote Health and Safety	Economic Recovery	74	85	Jennifer Raitt	BG, RF
22-24	Planning/Com Dev	Create temporary \$75k/year grant over a three-year period to support addition of public art and placemaking activations in commercial areas	No	\$ 225,000.00	2: Negative Economic Impacts	2.31 - Rehabilitation of Commercial Properties or Other Improvements	Economic Recovery	58	65	Jennifer Raitt	RF
22-25	Planning/Com Dev	Grant Program to incentivize ADA-Accessible Platform Outdoor Seating Parklets	No	\$ 150,000.00	2: Negative Economic Impacts	2.29 - Loans or Grants to Mitigate Financial Hardship	Economic Recovery	76	100	Jennifer Raitt	BG
22-26	Planning/Com Dev	Small business relief grant program	No	\$ 500,000.00	2: Negative Economic Impacts	2.29 - Loans or Grants to Mitigate Financial Hardship	Economic Recovery	61	90	Jennifer Raitt	HH
22-27	Women Thriving, Inc.	Fund three 8-month training programs run by Women Thriving, Inc. for immigrant women in work skills, personal finance, health/wellbeing, and more	No	\$ 386,520.00	2: Negative Economic Impacts	2.37 - Economic Impact Assistance: Other	Vulnerable Populations	61	100	Arthur Conquest	BG
22-35	Brookline Improvement Coalition	Maintain and expand BIC operations and programs	No	\$ 6,839,873.00	2: Negative Economic Impacts	2.15 - Long-term Housing Security: Affordable Housing	Vulnerable Populations	TBD	TBD	Arthur Conquest	
22-36	Brookline Food Pantry	Maintain and expand Brookline Food Pantry's operations and programs	No	\$ 1,000,000.00	2: Negative Economic Impacts	2.1 - Household Assistance: Food Programs	Vulnerable Populations	79	80	Arthur Conquest	BG, RF (Partial)
22-37	Fire	Temporarily address departmental budget gap and develop community awareness in areas of Diversity and Inclusion	No	\$ 40,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	63	30	Arthur Conquest	
22-38	Black N Brown Club Inc	Black N Brown Club Inc. to establish a job skills program over a three-year period for the black and brown community, low-income families, and those impacted by COVID-19	No	\$ 4,050,000.00	2: Negative Economic Impacts	2.10 - Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment supports or incentives)	Vulnerable Populations	TBD	TBD	Arthur Conquest	
22-40	Black N Brown Club Inc	Black N Brown Club Inc. to establish a physical, mental health, health and wellness food program for the black and brown community and low income families impacted by COVID-19	No	\$ 3,600,000.00	2: Negative Economic Impacts	2.37 - Economic Impact Assistance: Other	Vulnerable Populations	TBD	TBD	Arthur Conquest	
22-43	Finance	Disparity Study on town provisions to underserved communities	No	\$ 360,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	TBD	TBD	Arthur Conquest	RF
22-44	Finance	Two electric vehicles with charging stations	No	\$ 90,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	54	50	Brian Kane	
22-45	Council on Aging	Long-term hybrid options and access to technology for low-income older adults	No	\$ 57,968.00	1: Public Health	1.4 - Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)	Technology and Infrastructure	81	75	John VanScoyoc	BG
22-46	Council on Aging	Four-year continuation of CARES funded food insecurity programs	Yes	\$ 195,808.00	2: Negative Economic Impacts	2.1 - Household Assistance: Food Programs	Vulnerable Populations	58	80	John VanScoyoc	BG
22-47	Council on Aging	Four-year continuation of CARES funded transportation services for older adults (TRIPPS)	No	\$ 394,824.00	2: Negative Economic Impacts	2.37 - Economic Impact Assistance: Other	Vulnerable Populations	61	80	John VanScoyoc	BG, RF (Partial)
22-48	Planning/Com Dev	Hire project manager and energy coaches to support small businesses in lowering utility costs over a three year period	Yes	\$ 290,505.00	2: Negative Economic Impacts	2.30 - Technical Assistance, Counseling, or Business Planning	Economic Recovery	51	60	Jennifer Raitt	HH
22-49	Public Submission	Road pavement and sidewalk repair	No	\$ 1.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	35	60	Brian Kane	
22-50	School	Premium pay for Brookline public school teachers, administrators, and paraprofessionals	No	\$ 7,920,000.00	4: Premium Pay	4.1 - Public Sector Employees	Government Operations/Capital	56	75	John VanScoyoc	
22-51	Brookline Asian American Family Network	Mental health services for AAPI students	No	\$ 87,900.00	2: Negative Economic Impacts	2.26 - Addressing Educational Disparities: Mental Health Services	Vulnerable Populations	61	95	Miriam Aschkenasy	RF
22-52	Health	Cover payroll, technology improvements, communication, training, PPE, and other supplies over a four-year period	No	\$ 3,061,800.00	1: Public Health	1.7 - Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	Government Operations/Capital	TBD	75	Miriam Aschkenasy	
22-53	Health	Community Health Assessment and Health Improvement Plan	No	\$ 200,000.00	3: Public Health-Negative Economic Impact: Public Sector Capacity	3.4 - Public Sector Capacity: Effective Service Delivery	Government Operations/Capital	71	75	Miriam Aschkenasy	RF
22-54	Health	Farmers' Market Voucher Program	No	\$ 240,000.00	2: Negative Economic Impacts	2.1 - Household Assistance: Food Programs	Vulnerable Populations	61	85	Miriam Aschkenasy	
22-55	Health	Purchase of vehicle to support public health response	No	\$ 30,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	59	75	Miriam Aschkenasy	
22-56	Health	Update BDPH Software and Hardware	No	\$ 76,480.00	1: Public Health	1.7 - Other COVID-19 Public Health Expenses (including Communications, Enforcement, Isolation/Quarantine)	Government Operations/Capital	TBD	55	Miriam Aschkenasy	

22-58	Public Works	Partially address backlog of town's fleet replacement needs and add new snow removal equipment	No	\$ 2,500,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	63	TBD	Brian Kane	
22-59	School	Address FY23 operating budget deficit from lack of additional ESSER funding	No	\$ 4,131,521.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	43	75	John VanScoyoc	
22-60	Building	Replenish funds for scanning historical building documents	No	\$ 100,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	38	60	Jennifer Raitt	
22-61	Building	Premium pay for essential workers in the building department and construction workers	No	\$ 52,500.00	4: Premium Pay	4.1 - Public Sector Employees	Government Operations/Capital	46	80	Jennifer Raitt	
22-62	Brookline Center for Community Mental Health	Create of the urgent care stabilization and recovery service to provide same- or next-day access over a two year period	No	\$ 1,000,000.00	1: Public Health	1.12 - Mental Health Services	Vulnerable Populations	61	90	Miriam Aschkenasy	BG, RF
22-63	School	HVAC improvements for schools	No	\$ 1,475,000.00	1: Public Health	1.4 - Prevention in Congregate Settings (Nursing Homes, Prisons/Jails, Dense Work Sites, Schools, Child care facilities, etc.)	Government Operations/Capital	71	80	John VanScoyoc	
22-64	School	Rehabilitation and upgrades for schools	No	\$ 250,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	66	80	John VanScoyoc	
22-65	School	Baldwin Elementary School rehabilitation and reuse	No	\$ 9,075,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	54	80	John VanScoyoc	
22-66	School	Design and construction of three school playground at Lincoln, Heath, and Baker	No	\$ 9,650,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	41	80	John VanScoyoc	
22-67	School	Fund deferred maintenance backlog for schools	No	\$ 18,000,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	56	80	John VanScoyoc	BG (Partial)
22-68	Public Submission	Provide utility debt relief to Brookline residents	No	\$ 614,246.82	2: Negative Economic Impacts	2.2 - Household Assistance: Rent, Mortgage, and Utility Aid	Vulnerable Populations	55	75	Jennifer Raitt	RF
22-69	Brookline Commission for the Arts	Brookline Commercial Areas Concert Program	No	\$ 39,750.00	2: Negative Economic Impacts	2.37 - Economic Impact Assistance: Other	Economic Recovery	61	85	Arthur Conquest	
22-70	Brookline Community Foundation	Support BCF Safety Net Fund and safety net grantmaking to benefit local nonprofits and organizations providing direct aid to community members in need for a two year period	No	\$ 1,000,000.00	2: Negative Economic Impacts	2.34 - Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)	Economic Recovery	66	0	Arthur Conquest	RF (Partial)
22-71	Public Works	Pedestrian Safety Study to support town's creation of a Vision Zero Policy and update current Complete Streets and Traffic Calming policies.	No	\$ 198,000.00	6: Revenue Replacement	6.1 - Provision of Government Services	Government Operations/Capital	81	TBD	Brian Kane	HH

	<b>Vulnerable Populations</b>	<b>Government Operations/Capital</b>	<b>Economic Recovery</b>	<b>Technology and Infrastructure</b>	<b>Total</b>
	60 Percent / \$12 Million	20 Percent / \$4 Million	15 Percent / \$3 Million	5 Percent / \$1 Million	
<b>Funding</b>	<b>\$60,502,197.82</b>	<b>\$80,536,193.56</b>	<b>\$11,437,387.00</b>	<b>\$11,768,955.36</b>	<b>\$164,244,733.74</b>
<b>Funding Percentage</b>	37%	49%	7%	7%	
<b># of Applications</b>	<b>23</b>	<b>41</b>	<b>17</b>	<b>6</b>	<b>87</b>
<b>Application Percentage</b>	26%	47%	20%	7%	